

Our Organization and Our Program

- We're a large (~4,000 staff) nonprofit community mental health center (CMHC) across four states (including IL)
- Like most CMHC's, our staff struggle with high caseloads, lower pay, high client acuity, and high documentation burden
- We were awarded a federal grant to create a program to increase workforce wellness/resilience and decrease burnout (~\$3 million over 3 years)



Burnout Prevention Mental Model



Provide and Support Antidotes to Burnout for Individuals	
Recognize and Address Burnout Behaviors for Individuals	
Address Drivers of Burnout (Demand, Control, Support)	
Effective Leadership to Prevent Burnout	
Workplace Culture	



How are we changing culture?

Feedback Modeling with Data

- Creating feedback loops
- Soliciting ideas for tests of change
- Modeling and creating infrastructure for an ongoing link between operations staff and frontline staff

Leadership conversations

- Including workforce wellness in decision making
- Identifying adaptive challenges
- Increasing support for staff
- Creating sustainability by linking to other initiatives

Trauma Informed Workplace

- Identify the core elements of a trauma informed workplace
- Behaviorally define those elements
- Integrate the behavioral guide into other initiatives

